# O WORKFORCE, WHERE ART THOU?

College Board Retreat

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July 14, 2022



# SOME GERMANNA KNOWLEDGE

2020-2021

Overall enrollment has increased 15.65% in the last 5 years with African American enrollment up 25%

**Headcount:** 12,364 (3% decrease from prior year)

Credit 10,522 (8% **increase** from prior year)

Workforce 1842 (39% decrease from prior year) COVID!

**Graduation Rate:** 40% with a national rate of 20%

#### **Five-year Average Source of Students:**

Caroline 5%
Culpeper 8%
Fredericksburg 5%

delicksburg

King George 3%

Madison 2% Orange 6%

Spotsylvania 35%

Stafford 30% Other 7%



# **DEMOGRAPHICS**

2020-2021

### Five-year Average Race and Gender of Students:

African American 16%

Asian3%

• White 60%

• Hispanic 12%

Multi-Race 6%

Unknown1%

• Female 64% (2020-21)

• Male 36% (2020-21) Down 4% since 2016-17



# FY 22 WORKFORCE CREDENTIAL ENROLLMENTS AS OF MONDAY

Enrollments 2409

Completions 886

Areas

- Asphalt, CDL, Electrical, HAVAC, CompTIA, Heavy Equipment Operator, Welding, Machining, Health
- Germanna is the largest provider of workforce credentials in the state with 7763 credentials awarded since July 1, 2016. Next largest is John Tyler/J. Sargeant Reynolds at 4880 credentials.



# WHAT IS GOING ON WITH WORKFORCE?

- "The retirement of baby boomers, lingering challenges associated with the pandemic and a 'you only live once' philosophy among many younger workers are driving a structural shift in the labor market away from the conditions that had prevailed since the 1980s." 2
  - Not enough workers=poaching, high turnover rates, employment in services over goods, growth of technology use in goods and services production
  - Structural change in the labor market
- Labor Market Participation Rate is 62% compared to 1990's at 67% 9
- "A recent analysis by *The Wall Street Journal* found that between April and July, payrolls expanded by 1.33% in benefit-cutting states and by 1.37% in benefits-maintaining ones. In a potential labor force in excess of 161 million that there is no statistically significant difference in employment outcomes based on the extension of unemployment benefits."



# WHO IS AMONG THE 3M PEOPLE NO LONGER IN THE WORKFORCE?

- Boomers (1 to 1.5 million won't be back) from early retirements during the pandemic due to stock gains, lack of reentry opportunities and health worries
- Parents, especially women, with children at home due to the lack of childcare choices and the expense: The US ranks 20<sup>th</sup> in the world in terms of the best places for women to work s
- Immigrants and temporary workers
- Outmigration from Virginia to other states
- "Since COVID-19 emerged, college enrollment in the U.S. has declined by almost one million students. Compared to a decade ago, there are now three million fewer college students."



# WHAT ABOUT THE MEN?

- "Adjusted for inflation, average wages among those with a four-year college degree or more have risen about 16% since 1979; but among those with only a high school degree, wages have fallen about 12%. These trends are particularly salient for men: indeed, men with a high school degree or less have largely lost access to jobs that allow them to be financially secure...Meanwhile, relative wages among college-educated workers are higher than they have ever been, and particularly high among those with graduate or professional degrees."
- Since the 1990's, more women have graduated from college than men, especially Black women
- Women dominate service sector jobs which aren't easily outsourced



# WAIT, THERE'S MORE....

- In comparison to the year 2000, 21-to 30-year-old males are currently working an average of 12% fewer hours,
  - Reductions in marriage 4
  - Increases in opioid addiction
    - Some studies estimate that close to 40% of the decline in the Labor Market Participation Rate can be explained by people suffering with drug addiction <sup>3</sup>
  - Deterioration in health and life expectancy among less-skilled men
- In 2019, Germanna graduation rates for women students were 44% as compared to the graduation rate for men students of 35%



# WHAT ABOUT PEOPLE OF COLOR?

- In 2021, the majority of population growth came from immigration 4
- In 2044, the US will become majority minority when non-Hispanic white people becomes one of many minority groups
- In 2019, Germanna graduation rates for African American students were 32% as compared to the overall graduation rate of 40%



# WHAT ABOUT NEW/RETRAINED WORKERS

- Community colleges originated as the first two years of transfer education: In VA, the colleges receive much less funding for workforce courses than transfer courses
- Mismatch between workers' skills and employer needs 3
  - Growing demand for very highly skilled personnel in engineering, technology, and health resulting in international competition for workers
  - Demand for lower skilled workers has fallen with growth of technology, off-shore production
  - Wage gap growing
  - Wage earning ability by men has gone down compared to women's
  - Skills needed
    - Oral and Written Expression, Communicating and Being on at Team, Information Expertise, Decision-making, Logic and Reasoning, Computer Familiarity



### ASSET LIMITED, INCOME CONSTRAINED, EMPLOYED= ALICE: 2018 FAMILY OF FOUR WITH TWO SCHOOL AGE CHILDREN,

- Spotsylvania County=\$43.60 hourly household income
  - 7% Households in poverty; 30% ALICE
- Stafford County=\$45.92 hourly household income
  - 5% Households in poverty; 24% ALICE
- Fredericksburg City=\$42.10 hourly household income
  - 14% Households in poverty; 40% ALICE



# **HOW DO WE MANAGE IT?**

- Pay and benefits
- Flexible work arrangements
- State-of-the-art technology
- Better treatment of employees
- Fund community colleges on par with state flagship universities
- Fund workforce education on par with transfer education
- Provide financial aid for both school costs and living costs and wrap around services
- Fund K-12 education for both career and academic preparation
- Keep down student educational debt
- Increase online learning and dual enrollment



# WHAT IS GERMANNA DOING TO DISRUPT EDUCATION?

- 60 to Finish <a href="https://www.germanna.edu">www.https://www.germanna.edu</a>
- College Everywhere with Online, Accelerated Degree Programs <a href="https://www.germanna.edu/pathways/college-everywhere/">https://www.germanna.edu/pathways/college-everywhere/</a>
- One Door to Germanna Proactive Recruitment and Admissions After hours 24/7 support: 1 (855)-874 6681 Live Chat Email Us
- Drop the Drops https://www.https://www.germanna.edu/donate/
- Germanna Cares <a href="https://www.germanna.edu/counseling-services/germanna-cares/">https://www.germanna.edu/counseling-services/germanna-cares/</a>
- Truth and Reconciliation Plan <a href="https://www.germanna.edu/blackmindsmatter/">https://www.germanna.edu/blackmindsmatter/</a>
- Recognized by the Federal Reserve Bank of Richmond, Johns Hopkins University, Harvard University and the Aspen Institute



# WHAT'S NEXT

- Becoming a Workbased Learning College
  - Careerandtransfer@germanna.edu
  - All programs will have a workbased learning component including paid opportunities

- Global Community College
  - jgullickson@germanna.edu
  - Offer locally needed certifications around the world thereby expanding the workforce to meet local needs



# WHAT CAN YOU DO?

BY JOHN T. HAZEL, JR., W. HEYWOOD FRALIN, G. GILMER MINOR III AND DENNIS H. TREACY

• "A clear-eyed assessment of these challenges has brought business, education and political leaders to strategic consensus on a solution: creating an array of **affordable talent pathways** that enable students to move efficiently from learning to earning, with **internships and other work-based educational** experiences along the way, and with **a full-time**Virginia-based job as the end result."



# **RESOURCES USED**

- 1. <a href="https://www.forbes.com/sites/markkantrowitz/2021/11/18/shocking-statistics-about-college-graduation-rates/?sh=1b2ad5f92b69">https://www.forbes.com/sites/markkantrowitz/2021/11/18/shocking-statistics-about-college-graduation-rates/?sh=1b2ad5f92b69</a>
- 2. <a href="https://realeconomy.rsmus.com/workforce-transformation-the-american-labor-market-firms-and-the-post-pandemic-economy/">https://realeconomy.rsmus.com/workforce-transformation-the-american-labor-market-firms-and-the-post-pandemic-economy/</a>
- 3. <a href="https://issues.org/competitive-economy-skilled-workforce-blank/">https://issues.org/competitive-economy-skilled-workforce-blank/</a>
- 4. <a href="https://foreignpolicy.com/2022/03/22/us-white-majority-minority-nation-demographic-change/">https://foreignpolicy.com/2022/03/22/us-white-majority-minority-nation-demographic-change/</a>
- 5. <a href="https://www.unitedforalice.org/state-overview/virginia">https://www.unitedforalice.org/state-overview/virginia</a>
- 6. <a href="https://richmond.com/opinion/columnists/john-t-hazel-jr-w-heywood-fralin-g-gilmer-minor-iii-and-dennis-h-treacy/article\_81d8918b-2a8b-59c7-9b35-83bc03a3d988.html">https://richmond.com/opinion/columnists/john-t-hazel-jr-w-heywood-fralin-g-gilmer-minor-iii-and-dennis-h-treacy/article\_81d8918b-2a8b-59c7-9b35-83bc03a3d988.html</a>
- 7. <a href="https://www.timesleader.com/opinion/op-ed/1543209/their-view-one-million-fewer-college-students-today-can-impact-nation-for-decades">https://www.timesleader.com/opinion/op-ed/1543209/their-view-one-million-fewer-college-students-today-can-impact-nation-for-decades</a>
- 8. <a href="https://www.axios.com/newsletters/axios-am-19053ece-8013-45ba-8e4e-bd0d7d6eb87a.html?chunk=3&utm\_term=emshare#story3">https://www.axios.com/newsletters/axios-am-19053ece-8013-45ba-8e4e-bd0d7d6eb87a.html?chunk=3&utm\_term=emshare#story3</a>
- 9. <a href="https://newsvirginian.com/opinion/letters/downey-blue-ridge-community-college-addressing-workforce-challenges/article\_017f135a-a655-11ec-ae36-6312a34b6cca.html">https://newsvirginian.com/opinion/letters/downey-blue-ridge-community-college-addressing-workforce-challenges/article\_017f135a-a655-11ec-ae36-6312a34b6cca.html</a>

